



**C. S. CHOONG & CO. PAC**  
Audit  
Singapore

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**  
(Co. Reg. No. 201835786W)

**Audited Financial Statements**  
**For the financial year ended 31 March 2026**

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## MANGALAM GLOBAL (SINGAPORE) PTE. LTD.

### Directors' Statement For the financial year ended 31 March 2026

The directors are pleased to present their statement to the members together with the audited financial statements of Mangalam Global (Singapore) Pte. Ltd. (the Company) for the financial year ended 31 March 2026.

#### 1. Opinion of the directors

In the opinion of the directors,

- (a) the financial statements of the Company are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2026 and the financial performance, changes in equity and cash flows of the Company for the year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### 2. Directors

The directors of the Company in office at the date of this statement are:

Vipin Prakash Mangal  
Chanakya Prakash Mangal  
Chandragupt Prakash Mangal  
Fok Chee Khuen

#### 3. Arrangements to enable directors to acquire shares or debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### 4. Directors' interests in shares or debentures

According to the register of directors' shareholdings kept by the Company under section 164 of the Singapore Companies Act 1967 (the Act), the directors of the Company who held office at the end of the financial year had no interests in the shares or debentures of the Company and its related corporations except as stated below:

Name of directors	<u>Direct interest</u>		<u>Deemed interest</u>	
	<u>At the beginning of financial year</u>	<u>At the end of financial year</u>	<u>At the beginning of financial year</u>	<u>At the end of financial year</u>
<b>Ordinary shares of the Company</b> <b><i>Mangalam Global (Singapore) Pte. Ltd.</i></b>				
Vipin Prakash Mangal	-	-	156,481	223,494
Chanakya Prakash Mangal	-	-	221,433	293,253
Chandragupt Prakash Mangal	-	-	231,693	306,841
Fok Chee Khuen	-	-	-	-

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Directors' Statement  
For the financial year ended 31 March 2026**

**4. Directors' interests in shares or debentures (continued)**

Name of directors	Direct interest		Deemed interest	
	At the beginning of financial year	At the end of financial year	At the beginning of financial year	At the end of financial year
<b>Ordinary shares of Holding Company Mangalam Global Enterprise Limited, India</b>				
Vipin Prakash Mangal	38,677,800	41,712,512	-	-
Chanakya Prakash Mangal	54,732,250	54,732,250	-	-
Chandragupt Prakash Mangal	57,268,200	57,268,200	-	-

**5. Share options**

There were no share options granted during the financial year to subscribe for unissued shares of the Company.

There were no shares issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company.

There were no unissued shares of the Company under option at the end of the financial year.

**6. Auditor**

C. S. Choong & Co. PAC has expressed its willingness to accept re-appointment as auditor.

On behalf of the Board of Directors



Chandragupt Prakash Mangal  
Director



Chanakya Prakash Mangal  
Director

10 April 2026



**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Report on the Audit of the Financial Statements**

***Opinion***

We have audited the financial statements of Mangalam Global (Singapore) Pte. Ltd. (the Company), which comprise the statement of financial position as at 31 March 2026, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the Act) and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Company as at 31 March 2026 and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date.

***Basis for Opinion***

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

***Other Information***

Management is responsible for the other information. The other information comprises the Directors' Statement set out on pages 1 to 2.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



## **MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

### **Independent Auditor's Report For the financial year ended 31 March 2026**

#### ***Responsibilities of Management and Directors for the Financial Statements***

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

#### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.



**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Independent Auditor's Report  
For the financial year ended 31 March 2026**

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***Auditor's Responsibilities for the Audit of the Financial Statements (continued)***

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

**C. S. Choong & Co. PAC**  
Public Accountants and  
Chartered Accountants  
Singapore

10 April 2026

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Statement of Profit or Loss and Other Comprehensive Income  
For the financial year ended 31 March 2026**

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
Revenue	4	48,867,601	24,254,981
Cost of sales		<u>(48,185,640)</u>	<u>(23,592,765)</u>
		681,961	662,216
Other income	4	566,826	91,669
Impairment loss on trade receivables	6	(75,000)	-
Impairment loss on other receivables	6	(17,500)	-
Administrative expenses	5	(253,523)	(244,828)
Finance costs	6	(504,379)	(355,550)
<b>Profit before tax</b>	6	<u>398,385</u>	<u>153,507</u>
Income tax (expense)/credit	7	(64,894)	9,541
<b>Profit for the year, representing total comprehensive income for the year</b>		<u><u>333,491</u></u>	<u><u>163,048</u></u>

*The accompanying notes form an integral part of these financial statements.*

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Statement of Financial Position  
As at 31 March 2026**

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	8	945,612	966,688
<b>Current assets</b>			
Trade and other receivables	9	10,395,172	6,769,732
Amount receivable from holding company	9	101,143	-
Cash and cash equivalents	10	2,051,516	1,042,436
		<u>12,547,831</u>	<u>7,812,168</u>
<b>Total assets</b>		<b><u>13,493,443</u></b>	<b><u>8,778,856</u></b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>			
Share capital	11	2,199,950	1,499,950
Retained earnings		991,743	658,252
<b>Equity attributable to owners of the Company</b>		<b><u>3,191,693</u></b>	<b><u>2,158,202</u></b>
<b>Non-current liabilities</b>		-	-
<b>Current liabilities</b>			
Trade and other payables	12	2,356,904	340,204
Loans and borrowings	13	7,888,177	6,276,430
Income tax payable	14	56,669	4,020
		<u>10,301,750</u>	<u>6,620,654</u>
<b>Total liabilities</b>		<b><u>10,301,750</u></b>	<b><u>6,620,654</u></b>
<b>Total equity and liabilities</b>		<b><u>13,493,443</u></b>	<b><u>8,778,856</u></b>

*The accompanying notes form an integral part of these financial statements.*

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Statement of Changes in Equity  
For the financial year ended 31 March 2026**

	<u>Note</u>	<u>Share Capital</u> USD	<u>Retained Earnings</u> USD	<u>Total</u> USD
At 1 April 2024		1,499,950	495,204	1,995,154
Total comprehensive income for the year		-	163,048	163,048
<b>At 31 March 2025</b>		<b>1,499,950</b>	<b>658,252</b>	<b>2,158,202</b>
Issue of shares	11	700,000	-	700,000
Total comprehensive income for the year		-	333,491	333,491
<b>At 31 March 2026</b>		<b>2,199,950</b>	<b>991,743</b>	<b>3,191,693</b>

*The accompanying notes form an integral part of these financial statements.*

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Statement of Cash Flows**  
**For the financial year ended 31 March 2026**

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
<b>Cash flows from operating activities</b>			
Profit before tax		398,385	153,507
Adjustments for:			
Depreciation	8	21,649	21,591
Interest expense		504,379	355,550
Interest income		(57,525)	(46,633)
Impairment loss on trade receivables		75,000	-
Impairment loss on other receivables		17,500	-
Other payable written back		(49)	(536)
		<u>560,954</u>	<u>329,972</u>
		959,339	483,479
Change in working capital:			
(Increase)/Decrease in:			
Trade and other receivables		(3,687,587)	(2,374,815)
Amount receivable from a related company		-	1,261,304
Increase/(Decrease) in:			
Trade and other payables		2,016,749	(411,193)
Amount payable to holding company		-	(9,699)
		<u>(1,670,838)</u>	<u>(1,534,403)</u>
Cash generated from/(used in) operations		(711,499)	(1,050,924)
Income tax refund	14	4,799	18,190
Income tax paid	14	(17,044)	(12,277)
<i>Net cash generated from/(used in) operating activities</i>		<u>(723,744)</u>	<u>(1,045,011)</u>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	8	(573)	-
Interest income		27,172	34,817
Movement in fixed deposits pledged		(726,820)	(114,173)
<i>Net cash from/(used in) investing activities</i>		<u>(700,221)</u>	<u>(79,356)</u>
<b>Cash flows from financing activities</b>			
Payment of interest		(504,379)	(355,550)
Disbursement of trust receipts		1,611,747	1,390,342
Issue of shares	11	700,000	-
Advance payment for holding company		(101,143)	-
<i>Net cash from/(used in) financing activities</i>		<u>1,706,225</u>	<u>1,034,792</u>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<u>282,260</u>	<u>(89,575)</u>
Cash and cash equivalents at 1 April		77,149	166,724
<b>Cash and cash equivalents at 31 March</b>	10	<u><u>359,409</u></u>	<u><u>77,149</u></u>

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Statement of Cash Flows  
For the financial year ended 31 March 2026**

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**Reconciliation of liabilities arising from financing activities**

	<u>As at 1 April</u> USD	<u>Financing cash flows</u> USD	<u>- Non-cash - Interest expense recognised</u> USD	<u>As at 31 March</u> USD
<b>2026</b>				
Loans and borrowings	6,276,430	1,107,368	504,379	7,888,177
<b>2025</b>				
Loans and borrowings	4,886,088	1,034,792	355,550	6,276,430

*The accompanying notes form an integral part of these financial statements.*

## **MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

### **Notes to the Financial Statements For the financial year ended 31 March 2026**

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These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### **1. Corporate information**

Mangalam Global (Singapore) Pte. Ltd. (the Company) is incorporated and domiciled in Singapore with its registered office and principal place of business at 10 Anson Road, #27-06B International Plaza, Singapore 079903.

The principal activities of the Company are those of wholesale trade of a variety of goods without a dominant product.

The immediate and ultimate holding company is Mangalam Global Enterprise Limited, which is incorporated in India.

#### **2. Material accounting policy information**

##### **2.1 Basis of preparation**

The financial statements of the Company have been drawn up in accordance with Financial Reporting Standards in Singapore (FRSs). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in United States Dollar (USD), which is the Company's functional currency.

The financial statements of the Company have been prepared on the basis that it will continue to operate as a going concern.

##### **2.2 Adoption of new and amended standards and interpretations**

The accounting policies adopted are consistent with those of the previous financial period except that in the current financial year, the Company has adopted all the new and amended standards which are relevant to the Company and are effective for annual financial period beginning on 1 April 2025. The adoption of these standards did not have any material effect on the financial statements of the Company.

##### **2.3 Standards issued but not yet effective**

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

The directors expect that the adoption of these new and amended standards will have no material impact on the financial statements in the year of initial application.

The following are new / revised / amendments to FRSs issued by the Accounting Standards Council of Singapore up to 31 March 2026 which are effective for annual reporting periods beginning after 1 April 2025:

## MANGALAM GLOBAL (SINGAPORE) PTE. LTD.

### Notes to the Financial Statements For the financial year ended 31 March 2026

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#### 2. Material accounting policy information (continued)

##### 2.3 Standards issued but not yet effective (continued)

Description	Effective for annual periods beginning on or after
Amendments to FRS 109 <i>Financial Instruments</i> and FRS 107 <i>Financial Instruments: Disclosures: Amendments to the Classification and Measurement of Financial Instruments</i>	1 January 2026
Annual Improvement to FRSS Volume 11	1 January 2026
Amendments to FRS 109 <i>Financial Instruments</i> and FRS 107 <i>Financial Instruments: Disclosures: Contracts Referencing Nature-dependent Electricity</i>	1 January 2026
FRS 118 <i>Presentation and Disclosure in Financial Statements</i>	1 January 2027

##### 2.4 Foreign currency transactions and balances

Transactions in foreign currencies are measured in the functional currency of the Company and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

##### 2.5 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses, if any. The cost of property, plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

	<u>Useful lives</u>
Computers	3 years
Electrical fitting	10 years
Furniture and fittings	10 years
Office equipment	10 years
Leasehold property	47 years

**2. Material accounting policy information (continued)**

**2.5 Property, plant and equipment (continued)**

The residual value, useful lives and depreciation method are reviewed at least at the end of each financial period, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in profit or loss in the year the asset is derecognised.

**2.6 Impairment of non-financial assets**

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Company makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

**2.7 Financial instruments**

**(a) Financial assets**

**Initial recognition and measurement**

Financial assets are recognised when, and only when the entity becomes a party to the contractual provisions of the instruments.

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

**2. Material accounting policy information (continued)**

**2.7 Financial instruments (continued)**

**(a) Financial assets (continued)**

**Subsequent measurement**

*Debt instruments*

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income (FVOCI) and FVPL. The Company only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gain and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

**Derecognition**

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

**(b) Financial liabilities**

**Initial recognition and measurement**

Financial liabilities are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, net of directly attributable transaction costs.

**Subsequent measurement**

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

**Derecognition**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

**2. Material accounting policy information (continued)**

**2.8 Impairment of financial assets**

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Company considers a financial asset in default when contractual payments are 60 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

**2.9 Cash and cash equivalents**

Cash and cash equivalents comprise cash at banks and short term deposits are subject to an insignificant risk of changes in value and are used by the Company in the management of its short-term commitments. For the purpose of the statement of cash flows, pledged deposits, had been excluded.

**2.10 Provisions**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

**2. Material accounting policy information (continued)**

**2.11 Employee benefits**

**(a) Defined contribution plans**

The Company makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

**(b) Short-term employee benefits**

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

**2.12 Leases**

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**As lessee**

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

**Short-term leases and leases of low-value assets**

The Company applies the short-term lease recognition exemption to its short-term leases of machinery (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

**2.13 Revenue**

Revenue is measured based on the consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Company satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

**2. Material accounting policy information (continued)**

**2.13 Revenue (continued)**

**Sale of goods**

Revenue is recognised when the goods are delivered to the customer and all criteria for acceptance have been satisfied.

The amount of revenue recognised is based on the transaction price, which comprises the contractual price, net of the estimated volume rebates and adjusted for expected returns. Based on the Company's experience with similar types of contracts, variable consideration is typically constrained and is included in the transaction only to the extent that it is a highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

At the end of each reporting date, the Company updates its assessment of the estimated transaction price, including its assessment of whether an estimate of variable consideration is constrained. The corresponding amounts are adjusted against revenue in the period in which the transaction price changes. The Company also updates its measurement of the asset for the right to recover returned goods for changes in its expectations about returned goods.

**2.14 Taxes**

**(a) Current income tax**

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authority. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the end of the reporting period.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

**(b) Deferred tax**

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

## **MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

### **Notes to the Financial Statements For the financial year ended 31 March 2026**

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## **2. Material accounting policy information (continued)**

### **2.14 Tax (continued)**

#### **(c) Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST except:

- where the GST incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables that are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

### **2.15 Share capital**

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

## **3. Significant accounting judgements and estimates**

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

### **3.1 Judgements made in applying accounting policies**

Management is of the opinion that there are no significant judgements made in applying accounting estimates and policies that have a significant risk of causing a material judgement to the carrying amounts of assets and liabilities within the next financial year.

### **3.2 Key sources of estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

#### **Provision for expected credit losses of trade receivables**

The Company uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Notes to the Financial Statements  
For the financial year ended 31 March 2026****3. Significant accounting judgements and estimates (continued)****3.2 Key sources of estimation uncertainty (continued)****Provision for expected credit losses of trade receivables (continued)**

The provision matrix is initially based on the Company's historical observed default rates. The Company will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Company's trade receivables is disclosed in note 17(a).

The carrying amount of the Company's trade receivables as at 31 March 2026 was USD8,038,037 (2025: 6,516,449).

**4. Revenue and other income****(a) Revenue**

Timing of transfer of good or service	At a point <u>in time</u> USD	<u>Over time</u> USD	<u>Total</u> USD
<b>2026</b>			
Sale of goods	48,867,601	-	48,867,601
<b>2025</b>			
Sale of goods	24,254,981	-	24,254,981

The Company generates revenue from sale of goods by performing back-to-back sales. Revenue from sale of goods is recognised when the goods are delivered to the customers and all criteria for acceptance have been satisfied.

**(b) Other income**

	<u>2026</u> USD	<u>2025</u> USD
Business referral fee	325,724	46,633
Interest income on fixed deposits	57,525	42,048
Interest income from trade receivables	838	-
Gain in exchange	1,781	-
Government grant	3,909	2,452
Washout gain	177,000	-
Other income	49	536
	<u>566,826</u>	<u>91,669</u>

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Notes to the Financial Statements  
For the financial year ended 31 March 2026****5. Administrative expenses**

	<u>2026</u> USD	<u>2025</u> USD
Auditor's remuneration	9,570	10,001
Bank charges	52,423	58,672
Commission expenses	5,128	31,995
Defined contribution plan	12,465	8,152
Depreciation	21,649	21,591
Handling charges	-	9,961
Salary expenses	112,610	80,544
Other administrative expenses, etc.	39,678	23,912
	<u>253,523</u>	<u>244,828</u>

**6. Profit before tax**

Profit before tax has been arrived at after charging/(crediting):

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
Depreciation	8	21,649	21,591
Impairment loss on trade receivables		75,000	-
Impairment loss on other receivables		17,500	-
Employee benefits expense			
Staff salaries		112,610	80,544
Defined contribution plan		12,465	8,152
		125,075	88,696
Nominee director's fee		2,290	2,282
Finance costs			
FBP interest charges and commission		89,344	27,661
Interest expense on trust receipt		415,035	327,889
		504,379	355,550
Interest income on fixed deposits		(57,525)	(42,048)
Interest income from trade receivables		(838)	-

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Notes to the Financial Statements  
For the financial year ended 31 March 2026****7. Income tax expense/(credit)**

The major components of income tax expense/(credit) recognised in profit or loss for the years ended 31 March 2026 and 2025 were:

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
<b>Current income tax</b>			
Current year	14	56,669	8,649
Under/(Over)provision in prior year	14	8,225	(18,190)
		64,894	(9,541)
<b>Deferred income tax</b>			
Origination and reversal of temporary differences		-	-
Income tax expense/(credit) recognised in profit or loss		<u>64,894</u>	<u>(9,541)</u>

**Relationship between tax expense and accounting profit**

A reconciliation between tax expense and the product of accounting profit multiplied by the applicable corporate tax rate for the financial years ended 31 March 2026 and 2025 were as follows:

	<u>2026</u> USD	<u>2025</u> USD
Profit before tax	<u>398,385</u>	<u>153,507</u>
Income tax using the statutory tax rate of 17% (2025: 17%)	67,725	26,096
Adjustments:		
Income not subject to tax	(562)	(252)
Expenses not deductible for tax purposes	3,697	3,462
Effect on tax incentives	(652)	(5,686)
Effect of partial tax exemption	(13,539)	(14,971)
Under/(Over)provision in prior year	8,225	(18,190)
Income tax expense/(credit) recognised in profit or loss	<u>64,894</u>	<u>(9,541)</u>

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

Notes to the Financial Statements  
For the financial year ended 31 March 2026

**8. Property, plant and equipment**

2026

**Cost**

Balance at beginning of year	1,010,239	1,504	494	9,820	107	1,022,164
- Additions	-	-	573	-	-	573
- Disposals	-	-	-	-	-	-
Balance at end of year	1,010,239	1,504	1,067	9,820	107	1,022,737

**Accumulated Depreciation and Impairment**

Balance at beginning of year	52,749	244	413	2,009	61	55,476
- Charge for the year	20,418	142	159	910	20	21,649
- Disposals	-	-	-	-	-	-
- Impairment loss	-	-	-	-	-	-
Balance at end of year	73,167	386	572	2,919	81	77,125

**Net Book Value**

At end of year	937,072	1,118	495	6,901	26	945,612
At beginning of year	957,490	1,260	81	7,811	46	966,688

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

Notes to the Financial Statements  
For the financial year ended 31 March 2026

**8. Property, plant and equipment (continued)**

<u>2025</u>	<u>Leasehold Property USD</u>	<u>Electrical fittings USD</u>	<u>Computers USD</u>	<u>Furniture &amp; Fittings USD</u>	<u>Office equipment USD</u>	<u>Total USD</u>
<b>Cost</b>						
Balance at beginning of year	1,010,239	1,504	494	9,820	107	1,022,164
- Additions	-	-	-	-	-	-
- Disposals	-	-	-	-	-	-
Balance at end of year	<u>1,010,239</u>	<u>1,504</u>	<u>494</u>	<u>9,820</u>	<u>107</u>	<u>1,022,164</u>
<b>Accumulated Depreciation and Impairment</b>						
Balance at beginning of year	32,330	101	336	1,075	43	33,885
- Charge for the year	20,419	143	77	934	18	21,591
- Disposals	-	-	-	-	-	-
- Impairment loss	-	-	-	-	-	-
Balance at end of year	<u>52,749</u>	<u>244</u>	<u>413</u>	<u>2,009</u>	<u>61</u>	<u>55,476</u>
<b>Net Book Value</b>						
At end of year	<u>957,490</u>	<u>1,260</u>	<u>81</u>	<u>7,811</u>	<u>46</u>	<u>966,688</u>
At beginning of year	<u>977,909</u>	<u>1,403</u>	<u>158</u>	<u>8,745</u>	<u>64</u>	<u>988,279</u>

During the year, the Company acquired property, plant and equipment with an aggregate cost of USD573 (2025: USD Nil). Cash payments of USD573 (2025: USD Nil) were made for purchase of property, plant and equipment.

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Notes to the Financial Statements  
For the financial year ended 31 March 2026**

**9. Trade and other receivables**

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
Trade receivables		8,038,037	6,516,449
Other receivables		34,500	137,431
Unbilled receivables		2,277,546	-
Advance payment		-	46,730
Interest receivables		30,522	60,875
Deposits		259	259
GST receivables		195	148
Prepayments		14,113	7,840
		<u>10,395,172</u>	<u>6,769,732</u>
Amount receivable from holding company - Non-trade		101,143	-
<b>Total trade and other receivables</b>		<u><u>10,496,315</u></u>	<u><u>6,769,732</u></u>
Advance payment		-	46,730
GST receivables		195	148
Prepayments		14,113	7,840
Financial assets at amortised cost	18	<u>10,482,007</u>	<u>6,715,014</u>
<b>Total trade and other receivables</b>		<u><u>10,496,315</u></u>	<u><u>6,769,732</u></u>

Trade receivables are non interest-bearing and are generally on 90 days' terms.

Amount receivable from holding company is unsecured, interest-free and repayable on demand.

The Company's exposure to credit risks relating to financial assets are disclosed in note 17.

**10. Cash and cash equivalents**

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
Cash at banks		359,409	77,149
Fixed deposits		1,692,107	965,287
	18	<u><u>2,051,516</u></u>	<u><u>1,042,436</u></u>

## MANGALAM GLOBAL (SINGAPORE) PTE. LTD.

### Notes to the Financial Statements For the financial year ended 31 March 2026

#### 10. Cash and cash equivalents (continued)

For the purpose of presenting the statement of cash flows, cash and cash equivalents comprise the following at the end of the financial year:

	<u>2026</u> USD	<u>2025</u> USD
Cash and cash equivalents	2,051,516	1,042,436
Pledged deposits	(1,692,107)	(965,287)
	<u>359,409</u>	<u>77,149</u>

Fixed deposits are pledged to the bank as one of the securities. The weighted average interest rates relating to the fixed deposits are 3.35% and 3.80% (2025: 3.75% and 4.65%) per annum. The maturity dates range from 15 May 2026 to 11 March 2027 (2025: 15 May 2025 to 11 March 2026).

The Company has the following securities held with the bank:

- Fixed deposit;
- Standby Letter of Credit for USD500,000;
- Debenture;
- Personal guarantee for USD1 million by two of the Directors,
- Corporate guarantee for USD1 million by holding company; and
- Open legal mortgage on property

#### 11. Share capital

	<u>2026</u>		<u>2025</u>	
	<u>No. of shares</u>	USD	<u>No. of shares</u>	USD
<b>Issued and fully paid ordinary shares</b>				
Balance at beginning of year	1,333,300	1,499,950	1,333,300	1,499,950
Additions	432,446	700,000	-	-
Balance at end of year	<u>1,765,746</u>	<u>2,199,950</u>	<u>1,333,300</u>	<u>1,499,950</u>

#### 2026

During the year, the Company

- (a) on 26 June 2025, increased its issued share capital from 1,333,300 to 1,580,412 ordinary shares by way of a further allotment of 247,112 ordinary shares amounting to USD400,000 to the existing shareholders, and
- (b) on 30 January 2026, increased its issued share capital from 1,580,412 to 1,765,746 ordinary shares by way of a further allotment of 185,334 ordinary shares amounting to USD300,000 to the existing shareholders.

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Notes to the Financial Statements  
For the financial year ended 31 March 2026**

**12. Trade and other payables**

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
Trade payables		88,447	-
Other payables		65	-
Deposit payable		-	300,000
Accruals		2,268,392	40,204
<b>Total trade and other payables</b>		<b>2,356,904</b>	<b>340,204</b>
Financial liabilities at amortised cost	18	2,356,904	340,204
<b>Total trade and other payables</b>		<b>2,356,904</b>	<b>340,204</b>

Trade payables are non interest-bearing and are normally settled on 30 days' terms.

The Company's exposure to liquidity risk relating to financial liabilities is disclosed in note 17.

**13. Loans and borrowings**

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
<b>Non-current liabilities</b>		-	-
<b>Current liabilities</b>			
Trust receipts		7,888,177	6,276,430
	18	7,888,177	6,276,430

	<u>Nominal interest rate</u> %	<u>Year of maturity</u>	<u>Face value</u> USD	<u>2026</u> Carrying amount USD	<u>2025</u> Face value USD	<u>Carrying amount</u> USD
Trust receipts	6.42 to 7.96 (2025: 7.31 - 8.20)	2026	8,016,765	7,888,177	6,428,806	6,276,430

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Notes to the Financial Statements  
For the financial year ended 31 March 2026****14. Income tax payable**

This comprises:

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
Balance at beginning of year		4,020	7,648
Add: Current year provision	7	56,669	8,649
Less: Overprovision in prior year	7	8,225	(18,190)
		<u>68,914</u>	<u>(1,893)</u>
Add: Refund		4,799	18,190
Less: Payments		(17,044)	(12,277)
Balance at end of year		<u>56,669</u>	<u>4,020</u>

**15. Significant related party transactions****(a) Sale and purchase of goods and services**

In addition to the related party information disclosed elsewhere in the financial statements, the following transactions with related parties took place at terms agreed between the parties during the financial year:

	<u>2026</u> USD	<u>2025</u> USD
Sales to holding company	1,606,898	1,944,368
Sales to related company	1,604,758	2,696,707
Expenses paid on behalf for holding company	101,143	-
Business referral fee charged to related company	10,000	-
	<u>101,143</u>	<u>-</u>

**(b) Compensation of key management personnel**

	<u>2026</u> USD	<u>2025</u> USD
Short-term employee benefits	2,290	2,282
Post-employment benefits	-	-
Other long-term benefits	-	-
Termination benefits	-	-
Share-based payments	-	-
	<u>2,290</u>	<u>2,282</u>
Comprise amounts paid to:		
Directors of the Company	2,290	2,282
Other key management personnel	-	-
	<u>2,290</u>	<u>2,282</u>

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity.

**16. Fair value of assets and liabilities**

**Assets and liabilities not measured at fair value**

*Cash and cash equivalents, other receivables and other payables*

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

*Trade receivables and trade payables*

The carrying amounts of these balances approximate their fair values as they are subject to normal trade credit terms.

*Loans and borrowings*

The carrying amounts of these balances approximate its fair values as is subject to interest rates close to market rate of interests for similar arrangements with financial institutions.

**17. Financial risk management**

The Company's activities expose it to a variety of financial risks from its operations. The key financial risks include credit risk, liquidity risk and market risk (including interest rate risk and foreign currency risk).

The directors review and agree policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, the Company's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Company's exposure to these financial risks or the manner in which it manages and measures the risks.

**(a) Credit risk**

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Company. The Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including investment securities and cash), the Company minimises credit risk by dealing exclusively with high credit rating counterparties.

The Company has adopted a policy of only dealing with creditworthy counterparties. The Company performs ongoing credit evaluation of its counterparties' financial condition and generally do not require a collateral.

The Company considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

**17. Financial risk management**

**(a) Credit risk (continued)**

The Company has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 60 days, default of interest due for more than 30 days or there is significant difficulty of the counterparty.

To minimise credit risk, the Company has developed and maintained the Company's credit risk gradings to categorise exposures according to their degree of risk of default. The credit rating information is supplied by publicly available financial information and the Company's own trading records to rate its major customers and other debtors. The Company considers available reasonable and supportive forward-looking information which includes the following indicators:

- Internal credit rating
- External credit rating
- Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the debtor's ability to meet its obligations
- Actual or expected significant changes in the operating results of the debtor
- Significant increases in credit risk on other financial instruments of the same debtor
- Significant changes in the expected performance and behaviour of the debtor, including changes in the payment status of debtors in the group and changes in the operating results of the debtor.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making contractual payment.

The Company determined that its financial assets are credit-impaired when:

- There is significant difficulty of the debtor
- A breach of contract, such as a default or past due event
- It is becoming probable that the debtor will enter bankruptcy or other financial reorganisation
- There is a disappearance of an active market for that financial asset because of financial difficulty

The Company categorises a receivable for potential write-off when a debtor fails to make contractual payments more than 120 days past due. Financial assets are written off when there is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Notes to the Financial Statements  
For the financial year ended 31 March 2026**

**17. Financial risk management**

**(a) Credit risk (continued)**

The Company's current credit risk grading framework comprises the following categories:

Category	Definition of category	Basis for recognising expected credit loss (ECL)
I	Counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL
II	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL – not credit-impaired
III	Amount is >60 days past due or there is evidence indicating the asset is credit-impaired (in default).	Lifetime ECL – credit-impaired
IV	There is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.	Amount is written off

The table below details the credit quality of the Company's financial assets, as well as maximum exposure to credit risk by credit risk rating categories:

	Category	ECL	Gross carrying amount USD	Loss allowance USD	Net carrying amount USD
<b>2026</b>					
Trade receivables	Note 1	Lifetime	8,113,037	(75,000)	8,038,037
Other receivables	I	12-month	52,000	(17,500)	34,500
Unbilled debtors	I	12-month	2,277,546	-	2,277,546
Interest receivables	I	12-month	30,522	-	30,522
Deposits	I	12-month	259	-	259
Amount receivable from holding company - Non-trade	I	12-month	101,143	-	101,143
			<b>10,574,507</b>	<b>(92,500)</b>	<b>10,482,007</b>
<b>2025</b>					
Trade receivables	Note 1	Lifetime	6,516,449	-	6,516,449
Other receivables	I	12-month	137,431	-	137,431
Interest receivables	I	12-month	60,875	-	60,875
Deposits	I	12-month	259	-	259
			<b>6,715,014</b>	<b>-</b>	<b>6,715,014</b>

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Notes to the Financial Statements  
For the financial year ended 31 March 2026**

**17. Financial risk management (continued)**

**(a) Credit risk (continued)**

Trade receivables (Note 1)

For trade receivables, the Company has applied the simplified approach in FRS 109 to measure the loss allowance at lifetime ECL. The Company determines the ECL by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of trade receivables is presented based on their past due status in terms of the provision matrix.

The following table provides information about the exposure to credit risk and ECLs for trade receivables as at 31 March 2026 and 2025.

	<b>Trade receivables</b>					<b>Total USD</b>
	<b>Not past due USD</b>	<b>Days past due</b>				
		<b>≤30 days USD</b>	<b>31-60 days USD</b>	<b>61-90 days USD</b>	<b>&gt;90 days USD</b>	
<b>2026</b>						
ECL rate	0%	0%	0%	0%	100%	
Estimated total gross carrying amount at default	6,902,287	1,135,750	-	-	75,000	8,113,037
ECL	-	-	-	-	(75,000)	(75,000)
						<u>8,038,037</u>
<b>2025</b>						
ECL rate	0%	0%	0%	0%	0%	
Estimated total gross carrying amount at default	6,425,101	-	-	-	91,348	6,516,449
ECL	-	-	-	-	-	-
						<u>6,516,449</u>

**(b) Liquidity risk**

Liquidity risk refers to the risk that the Company will encounter difficulties in meeting its short-term obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. It is managed by matching the payment and receipt cycles. The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities. The Company finances its working capital requirements through a combination of funds generated from operations and bank borrowings. The directors are satisfied that funds are available to finance the operations of the Company.

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Notes to the Financial Statements  
For the financial year ended 31 March 2026**

**17. Financial risk management (continued)**

**(b) Liquidity risk (continued)**

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Company's financial assets and liabilities at the reporting date based on contractual undiscounted repayment obligations.

	<u>Carrying amount</u> USD	<u>Contractual cash flows</u> USD	<u>One year or less</u> USD	<u>One to five years</u> USD
<b>2026</b>				
<b><u>Financial assets</u></b>				
Trade and other receivables	10,482,007	10,482,007	10,482,007	-
Cash and cash equivalents	2,051,516	2,051,516	2,051,516	-
Total undiscounted financial assets	<u>12,533,523</u>	<u>12,533,523</u>	<u>12,533,523</u>	<u>-</u>
<b><u>Financial liabilities</u></b>				
Trade and other payables	2,356,904	2,356,904	2,356,904	-
Loans and borrowings	7,888,177	8,016,765	8,016,765	-
Total undiscounted financial liabilities	<u>10,245,081</u>	<u>10,373,669</u>	<u>10,373,669</u>	<u>-</u>
Total net undiscounted financial assets	<u>2,288,442</u>	<u>2,159,854</u>	<u>2,159,854</u>	<u>-</u>
<b>2025</b>				
<b><u>Financial assets</u></b>				
Trade and other receivables	6,715,014	6,715,014	6,715,014	-
Cash and cash equivalents	1,042,436	1,042,436	1,042,436	-
Total undiscounted financial assets	<u>7,757,450</u>	<u>7,757,450</u>	<u>7,757,450</u>	<u>-</u>
<b><u>Financial liabilities</u></b>				
Trade and other payables	304,204	304,204	304,204	-
Loans and borrowings	6,276,430	6,428,806	6,428,806	-
Total undiscounted financial liabilities	<u>6,580,634</u>	<u>6,733,010</u>	<u>6,733,010</u>	<u>-</u>
Total net undiscounted financial assets	<u>1,176,816</u>	<u>1,024,440</u>	<u>1,024,440</u>	<u>-</u>

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Notes to the Financial Statements  
For the financial year ended 31 March 2026**

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**17. Financial risk management (continued)**

**(c) Market risk**

Market risk is the risk that changes in market prices, such as interest rates and foreign exchange rates will affect the Company's income. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

**(i) Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of the Company's financial instruments will fluctuate because of changes in market interest rates. The Company's exposure to interest rate risk arises primarily from cash and cash equivalents and the loan from holding company.

The Company does not expect any significant effect on the Company's profit or loss arising from the effects of reasonably possible changes to interest rates on interest bearing financial instruments at the end of the financial year.

At the reporting date, the interest rate profile of the Company's interest-bearing financial instruments was as follows:

	<u>Nominal interest rates</u> %	<u>Carrying amount</u>	
		<u>2026</u> USD	<u>2025</u> USD
<b>Variable rate instruments</b>			
Financial liabilities			
- Loans and borrowings	6.42 to 7.96 (2025: 7.31 - 8.20)	<u>7,888,177</u>	<u>6,276,430</u>

At the reporting date, if the interest rates had been 100 basis points higher/lower with all other variables held constant, the Company's profit before tax would have been USD78,882 (2025: USD62,764) higher/lower, arising mainly as a result of higher/lower interest income/expenses on floating rate on bank borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Notes to the Financial Statements  
For the financial year ended 31 March 2026****17. Financial risk management (continued)****(c) Market risk (continued)****(ii) Foreign currency risk**

The Company's foreign exchange risk results mainly from cash flows from transactions denominated in foreign currency. At present, the Company does not have any formal policy for hedging against currency risk. The Company ensures that the net exposure is kept to an acceptable level.

The Company has transactional currency exposures arising from financial instruments that are denominated in a currency other than the functional currency of the Company, primarily Singapore Dollar (SGD).

The Company's currency exposure to the Singapore dollar at the reporting date were as follows:

	Singapore dollar USD	United States dollar USD	Total USD
<b>2026</b>			
<b>Financial assets</b>			
Trade and other receivables	-	10,482,007	10,482,007
Cash and cash equivalents	12,332	2,039,184	2,051,516
	<u>12,332</u>	<u>12,521,191</u>	<u>12,533,523</u>
<b>Financial liabilities</b>			
Trade and other payables	(6,120)	(2,350,784)	(2,356,904)
Loans and borrowings	-	(7,888,177)	(7,888,177)
	<u>(6,120)</u>	<u>(10,238,961)</u>	<u>(10,245,081)</u>
Currency exposure	<u>6,212</u>	<u>2,282,230</u>	<u>2,288,442</u>
<b>2025</b>			
<b>Financial assets</b>			
Trade and other receivables	-	6,715,014	6,715,014
Cash and cash equivalents	27,273	1,015,163	1,042,436
	<u>27,273</u>	<u>7,730,177</u>	<u>7,757,450</u>
<b>Financial liabilities</b>			
Trade and other payables	(14,712)	(325,492)	(340,204)
Loans and borrowings	-	(6,276,430)	(6,276,430)
	<u>(14,712)</u>	<u>(6,601,922)</u>	<u>(6,616,634)</u>
Currency exposure	<u>12,561</u>	<u>1,128,255</u>	<u>1,140,816</u>

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Notes to the Financial Statements  
For the financial year ended 31 March 2026****17. Financial risk management (continued)****(c) Market risk (continued)****(ii) Foreign currency risk (continued)**

A 10% strengthening of United States Dollar against the foreign currency denominated balances as at the reporting date would decrease profit or loss by the amounts shown below. This analysis assumes that all other variables remain constant.

	<u>Profit or loss</u>		<u>Equity</u>	
	<u>2026</u> USD	<u>2025</u> USD	<u>2026</u> USD	<u>2025</u> USD
Singapore dollar	(621)	(1,256)	-	-

A 10% weakening of United States Dollar against the above currency would have had equal but opposite effect on the above currency to the amounts shown above, on the basis that all other variables remain constant.

**18. Financial instruments by category**

At the reporting date, the aggregate carrying amounts of financial assets and financial liabilities were as follows:

	<u>Note</u>	<u>2026</u> USD	<u>2025</u> USD
<b>Financial assets measured at amortised cost</b>			
Trade and other receivables	9	10,482,007	6,715,014
Cash and cash equivalents	10	2,051,516	1,042,436
		<u>12,533,523</u>	<u>7,757,450</u>
<b>Financial liabilities measured at amortised cost</b>			
Trade and other payables	12	2,356,904	304,204
Loans and borrowings	13	7,888,177	6,276,430
		<u>10,245,081</u>	<u>6,580,634</u>

## MANGALAM GLOBAL (SINGAPORE) PTE. LTD.

### Notes to the Financial Statements For the financial year ended 31 March 2026

#### 19. Capital management

The primary objective of the Company's capital management is to ensure that it maintains a strong credit rating and net current asset position in order to support its business and maximise shareholder value. The capital structure of the Company comprises issued share capital and retained earnings.

The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Company is not subject to any externally imposed capital requirements. No changes were made to the objectives, policies or processes during the financial years ended 31 March 2026 and 31 March 2025.

The Company's net debt to adjusted equity ratio at the end of the reporting date was as follows:

	<u>2026</u> USD	<u>2025</u> USD
Total liabilities	10,301,750	6,620,654
Less: Cash and cash equivalents	<u>(2,051,516)</u>	<u>(1,042,436)</u>
Net debt	<u>8,250,234</u>	<u>5,578,218</u>
Total equity	3,191,693	2,158,202
Less: hedging reserve (including cost of hedging) to cash flow hedges	-	-
Adjusted equity	<u>3,191,693</u>	<u>2,158,202</u>
Net debt to adjusted equity ratio	<u>2.58</u>	<u>2.58</u>

#### 20. Authorisation of financial statements for issue

The financial statements for the financial year ended 31 March 2026 were authorised for issue in accordance with a resolution of the Board of Directors of the Company on 10 April 2026.

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.**

**Detailed Profit or Loss  
For the financial year ended 31 March 2026**

	<u>2026</u> USD	<u>2025</u> USD
Sales	48,867,601	24,254,981
Purchases	(48,185,640)	(23,592,765)
Gross profit	681,961	662,216
Other income		
Business referral fee	325,724	46,633
Interest income on fixed deposits	57,525	42,048
Interest income from trade receivables	838	-
Gain in exchange	1,781	-
Government grant	3,909	2,452
Washout gain	177,000	-
Other payable written back	49	536
	566,826	91,669
Impairment loss on trade receivables	(75,000)	-
Impairment loss on others receivables	(17,500)	-
Administrative expenses		
Auditor's remuneration	9,570	10,001
Bank charges	52,423	58,672
Brokerage charges	1,000	-
Commission expenses	5,128	31,995
Certification charges	-	60
Defined contribution plan	12,465	8,152
Depreciation	21,649	21,591
Entertainment expenses	32	-
Filing fees	521	434
Gift and articles	-	504
Handling charges	-	9,961
Insurance	136	95
Loss in exchange	-	2,135
Nominee director's fee	2,290	2,282
Office expenses	1,759	1,436
Office maintenance	6,586	6,812
Postage and courier charges	279	150
Balance carried forward	113,838	154,280

**MANGALAM GLOBAL (SINGAPORE) PTE. LTD.****Detailed Profit or Loss  
For the financial year ended 31 March 2026**

	<u>2026</u> USD	<u>2025</u> USD
Administrative expenses		
Balance brought forward	113,838	154,280
Printing and stationery	588	545
Property tax	6,310	3,448
Professional fee	6,904	2,131
Processing fee	10,000	-
Rental of printer	641	533
Registration fee	282	69
Staff salaries	112,610	80,544
SDL expenses	193	143
Secretarial fees	477	719
Subscription and membership fee	53	885
Telephone and internet charges	1,198	1,109
Water and light	429	422
	(253,523)	(244,828)
Finance costs		
FBP interest charges and commission	89,344	27,661
Trust receipt interest and charges	415,035	327,889
	(504,379)	(355,550)
Profit before tax	<u>398,385</u>	<u>153,507</u>

*The above statement does not form part of the statutory audited financial statements of the Company and is prepared for management purposes only.*